



using big data to analyze customer sentiment

how big data is giving Hertz a big advantage

At a Glance

When your company relies upon customer satisfaction to differentiate it from other competitors, what opportunities might big data provide to enhance that satisfaction? That's the question Hertz had for IBM when jStart™ and Mindshare, an IBM Partner, first approached them about using IBM data analytics tooling. The result? Insights Hertz never had before, in a time frame that gave them a competitive advantage.



Image courtesy and © the Hertz Corporation

"Working closely with the IBM-Mindshare team, we are able to better focus on improvements that our customers care about while removing a time-consuming burden from our location managers. This has greatly improved the effectiveness of our 'Voice of the Customer' program and has helped build on our reputation for delivering superior customer service."

- Joe Eckroth Chief Informaton Officer Hertz Corporation With over 8300 locations worldwide in 146 countries, Hertz has traditionally kept it's finger on the pulse of it's customers with customer satisfaction surveys. The problem? How to coallate that information and understand what customers were trying to tell them through these surveys?

The Challenge

"Hertz gathers an amazing amount of customer insight daily, including thousands of comments from web surveys, emails and text messages. We wanted to leverage this insight at both the strategic level and the local level to drive operational improvements," said Joe Eckroth, Chief Information Officer, the Hertz Corporation. Mindshare, along with jStart, realized there was an opportunity for Hertz: not only could the company address its need to understand its customers better, but also how it could take efforts to enhance its relationship with its customers.

Interested in how Hertz addressed it's customer satisfaction challenges while simultaneously enhancing it's customer engagement activities? Here's how they did it:

■ **Enhanced** the manner in which Hertz gathered customer sentiment surveys by centralizing the process.

See how IBM is applying Big Data to create Smarter Analytics

ibm.com/jstart





Hertz: The World's Largest Car Rental Company

- 8300 locations
- 146 countries
- Customer sentiment data generated at every location
- Previously data processed at every location
- Big data tooling from IBM/Mindshare centralized data gathering
- Tooling processed data consistently
- Data processed in half of the time previously processed
- Identified real opportunities

- **Enabled** Hertz to consistently analyze free-form unstructured feedback from it's premier #1 Club Gold members.
- Allowed Hertz's analysis to occur in half the previous time, giving the company the ability to respond quickly to changing feedback
- Provided Hertz insights which allowed it to take immediate action on problem areas

Business Value Created

Prior to engaging Mindshare and IBM's jStart team, Hertz handled customer satisfaction surveys locally--at each of it's 8600 locations. Using IBM and Mindshare technology, Hertz was able to centralize the processing of this information--and apply consistent metrics for the data. In addition, by applying IBM advanced analytics solutions, the company was able to process the information much more quickly--in half the time it previously took, while at the same time providing a level of insight previously unavailable to the company.

An example? While evaluating the solution, Hertz was able to identify a potential area for improvement in Philadelphia: surveys indicated that delays were occuring for re-



turns during specific times of the day. By investigating this anomoly, Hertz was able to quickly adjust their staffing levels at the Philadelphia office during those peak times, ensuring a manager was present to resolve any issues. This enhanced Hertz's performance, and increased customer satisfaction...all by parsing the volumes of data being generated from multiple sources. This tangible example of Big Data providing real returns, convinced Hertz to move forward with the IBM/Mindshare Big Data solution.

Who is iStart?

jStart is a highly skilled team focused on providing fast, smart, and valuable business solutions leveraging the latest technologies. The team focuses on emerging technologies which have commercial potential within 12-18 months. This allows the team to keep ahead of the adoption curve, while being prepared for client engagements and partnerships. The team's focus currently includes: big data, text analytics, business events processing, mobile platforms, and mashups/widgets.

get started with jStart:

David Sink

Program Director, jStart Team IBM Emerging Internet Technologies dsink@us.ibm.com Tel: 919.254.4648

Ed Elze

Manager, Business Development, Strategy & Client Engagement eelze@us.ibm.com Tel: 360.866.0160

Jim Smith

Manager, Client Engagements, Chief Architect Emerging Internet Technologies Group jamessmi@us.ibm.com Tel: 919.387.6653

John Feller

Manager, Emerging Technologies Development jStart Team fellerj@us.ibm.com Tel: 919.543.7971

Learn More:

ibm.com/jstart/bigdata ibm.com/jstart/textanalytics jstart@us.ibm.com

ibm.com/jstart



© Copyright IBM Corporation 2010, IBM Corporation Software Group, Route 100, Somers, NY 10589, USA. Produced in the United States of America, 11-10, All Rights Reserved. IBM, the IBM logo, and jStart, are trademarks of International Business Machines Corporation in the United States, other countries, or both. Other company, product, and service names may be trademarks or service marks of others.